



Coordination of Humanitarian Assistance
(CHA)

ANNUAL REPORT 2022

Coordination of Humanitarian Assistance (CHA)

CHA Thematic Areas



Community Development



Health and Nutrition



Agriculture and Livestock



Education



Disaster Management and Repatriation Affairs

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FOREWORD FROM ORGANIZATION'S MANAGING DIRECTOR

The year 2022 was a momentous one for the Coordination of Humanitarian Assistance (CHA), as the organization continued to strive towards its goal of providing quality humanitarian services to the people of Afghanistan. Despite the challenges presented by the political and security situation in the country, CHA remained steadfast in its commitment to delivering essential humanitarian and emergency services to those in need.

CHA continued to provide essential humanitarian projects under its five thematic areas of Community Development, Education, Health and Nutrition, Disaster Management and Repatriation Affairs, and Agriculture and Livestock. During 2022, a total of 37 projects were implemented by five thematic areas. Through these efforts, CHA was able to reach 4,670,373 (2,726,120 male and 1,944,253 female) beneficiaries identified as the most vulnerable and right holder in 21 provinces of the country.

Over the course of the year, CHA achieved significant milestones in its efforts to expand the reach of its services and improve the quality of care provided to patients. The organization's focus on building the capacity of its staff and strengthening its partnerships with other organizations proved to be instrumental in its success. One of the key achievements of CHA in 2022 was its success in achieving its set financial targets. This success was a testament to the organization's sound financial management practices and its ability to effectively utilize its resources to deliver quality services to those who need them most.

CHA's commitment to delivering high-quality healthcare services was further reinforced by its focus on building the capacity of its staff. The organization invested in training programs and workshops to enhance the skills and knowledge of its staff, enabling them to provide more



effective and efficient services to patients. In addition, CHA worked to strengthen its partnerships with other organizations in the humanitarian sector. These partnerships enabled the organization to leverage the expertise and resources of other organizations, thereby expanding its reach and impact. The efforts of CHA in 2022 have had a significant impact on the lives of the people of Afghanistan, particularly those in remote and hard-to-reach areas. The organization's commitment to providing quality healthcare services to the most vulnerable communities has helped to improve the health outcomes of thousands of people across the country.

As CHA prepares to present its annual report for 2022, we invite you to learn more about the organization's achievements toward quality humanitarian service delivery. We hope that this report will inspire others to join in the efforts to improve the lives of the most vulnerable communities in Afghanistan.

With Best Regards

Taj Mohammad Bassiry
Managing Director, CHA

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ACKNOWLEDGEMENT:

We would like to express our sincere gratitude for your generous support and funding of CHA during 2022. Your contributions have enabled us to provide critical assistance to the most vulnerable communities in Afghanistan. Your support is particularly vital given the challenging environment and situation in the country, and we are deeply grateful for your commitment to helping those in need. Your donations have allowed us to provide essential services such as healthcare, education, food assistance, and cash to people affected by conflict, displacement, and poverty.

Without your support, we would not have been able to make such a significant impact on the lives of those we serve. Your generosity has helped us to provide a lifeline to those in desperate need of assistance, particularly women, children, and the elderly. We want to assure you that your donations are being used efficiently and effectively to make a real difference in the lives of the people we serve. We are committed to ensuring that every dollar is spent with the utmost transparency and accountability. Once again, we want to express our heartfelt thanks for your support and trust in our work. Together, we can continue to make a meaningful impact on the lives of those in need in Afghanistan.

Sincerely,
CHA Management Team

List of Donors who supported CHA during 2022



Thematic Areas



Community Development

Despite all the adversity, a total number of 169,970 people (86,685 male and 83,285 female) were reached by the Thematic Area during 2022 in target provinces.



Health and Nutrition

A total number of 2,153,534 individuals (1,098,984 males and 1,054,550 females) were reached by the Thematic Area through the provision of healthcare services.



Agriculture and Livestock

The Thematic Area was able to reach a total number of 209,853 individuals (171,367 male and 38,486 females) through the rehabilitation of agricultural and livestock infrastructures and irrigations, distribution of tool kits, distribution of agricultural inputs, and conduction of technical trainings on wheat cultivation and livestock.



Education

In the area of Education, a total 295,787 people (117,582 males and 178,205 females) were reached in terms of provision of education, food commodities for students, and digital education.



Disaster Management and Repatriation Affairs

The Thematic Area was able to reach a total number of 1,841,229 people (1,251,502 male and 589,727 female) Returnees, IDPs and disaster-affected population in target provinces.

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COVERAGE AREAS DURING 2022

Through implementation of 37 projects by its five thematic areas CHA was active in 21 provinces during 2022 namely Samangan, Badghis, Balkh, Faryab, Herat, Kandahar, Helmand, Parwan, Panjsher, Kapisa, Nimroz, Farah, Ghor, Ghazni, Kabul, Paktiya, Logar, Wardak, Paktika, Khost, and Jawzjan.



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CHA IN A GLIMPSE

Coordination of Humanitarian Assistance (CHA) is a non-profit, non-sectarian and non-political humanitarian organization. CHA is registered with Ministry of Economy in Afghanistan.

CHA works through the main thematic areas of Community Development, Health & Nutrition, Agriculture & Livestock, Education, and Disaster Management and Repatriation Affairs. The organization's approach is to focus on marginalized community levels and provide integrated packages of assistance. CHA has permanent offices in 8 provinces namely Kabul, Herat, Ghor, Farah, Balkh, Kandahar, Parwan, and Faryab provinces and other provincial and project offices in several provinces. Currently around 3,226 Afghan technical and support staff are employed by the organization and are working in various projects focused mainly in rural areas.

CHA has well-developed policies and procedures in practice which makes it as a model national organization in Afghanistan. These policies are being revised, when necessary, in order to be on track with the latest changes in the context of the country. CHA is accountable to its partners and communities through periodic and annual progress and financial reports and regular evaluation of its activities. An online Enterprise Resource Planning system is utilized within all departments of the organization to facilitate further transparency and accountability. External auditors carry out general annual audit of CHA accounts. CHA is also using an internal audit process for project accounts in accordance with international rules and practices.

Vision:

"To help Afghanistan evolve into a peaceful and developed country where people's basic needs are met, poverty is eradicated and social justice is promoted."

Mission:

"To empower individuals, communities, and grassroots civil society organizations by improving development indicators pertaining to health, education, agriculture, peace, gender equity and extending disaster risk reduction support to individuals and or families in need."



Strategic Objectives

- To contribute in empowerment of individuals, communities, and grassroots civil society organizations in achieving social and economic development;
- To improve health and nutrition standards in target areas of Afghanistan;
- To increase access of individuals and communities to quality education.
- To assist and or capacitate individuals and communities to mitigate the risks and cope with adverse effects of disasters and forced displacements;
- To assist individuals and communities to increase food security, improve agriculture and to better manage natural resources;
- To ensure gender mainstreaming within the organization;

Core Values

Respect: While working with the target communities, we firmly believe in respecting cultural, racial, religious, ideological diversity and principles of democracy and human rights to be a fundamental for our interventions.

Gender Equity: At CHA gender equity is an eminent part at professional work, where it is considered at every phase. We believe that rise of a women is rise of a nation.

Efficiency & Effectiveness: We believe that efficiency is irrelevant until we work on the right things. At CHA, being busy is never equal to being productive.

Belief in principles of non-violence: We believe in the equal value of every human being and the importance of valuing opinions of others; we know that change happens through people.

Leave no one behind: We believe that when everyone is included, everyone wins. We also pay special attention to vulnerable and marginalized groups of the society including disabled as well.

Integrity: Our team is strongly committed to conduct in a manner consistent with humanitarian principles, cultural values and ensures transparency and accountability. We are honest, ethical and fair in all our activities. We keep our word and deliver our promises.

Innovation: We constantly strive to re-define the standard of excellence in everything we do. At CHA, we are open to ideas that drive innovation. Our endeavor to incorporate innovation into our work is endless.

Optimistic Perspective: At CHA, we maintain an optimistic perspective towards future while keeping an eye on strategic and contextual humanitarian developments.

People of Concern

Returnees and IDPs

Women

Children

Poor and Marginalized people

Youth

People with disabilities

Kuchis/Nomads

Years of experience

36

Number of projects implemented

550+

Number of provinces covered

21

Number of donors worked with

58

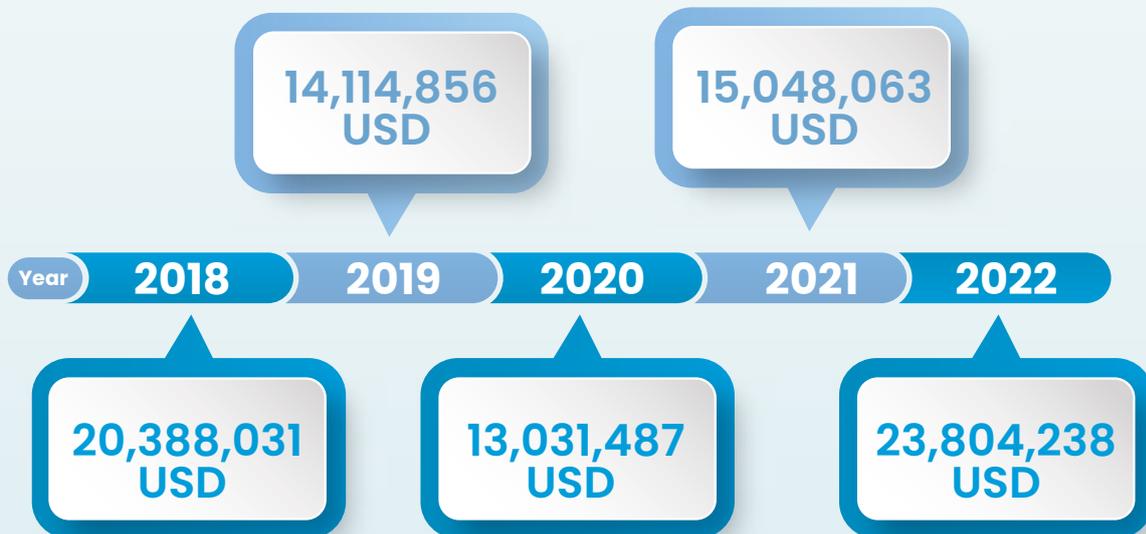
Number of Staff in the last five years

Year	Male Employees	Female Employees	Total
2022	2,222	1,004	3,226
2021	1,616	680	2,296
2020	1,739	896	2,635
2019	1,254	502	1,756
2018	1,790	772	2,562

Number of Beneficiaries in the last five years



Organizations annual turnover for the last five years



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THEMATIC AREA ACHIEVEMENTS IN 2022

The achievement reflected under this section through Thematic Areas belongs to goals, objectives, and indicators of the new Strategic Plan of the organization belonging to the period 2021-2025. Coming to the reflection of the current achievements, during 2022, each Thematic Area inserted collective and individual efforts in order to achieve their goals, objectives, and indicators detailed as follows;

5.1. Community Development Thematic Area:

2022 Overview: The Community Development Thematic Area focused on empowering communities and improving their overall well-being through various development and livelihoods projects during 2022. The sector faced a setback when its development projects were suspended in August 2021. However, the sector has now been revitalized and is back on track with delivering services to communities in need. To achieve its set goals, objectives and indicators, the Community Development Thematic Area entered into seven contracts with various donors such as UNOPS and WFP. These contracts enabled the sector to implement projects that aim to uplift communities and improve their living conditions as well as their well-being. The Thematic Area's efforts have been particularly focused on the provinces of Samangan, Badghis, Balkh, Faryab, Herat, Kandahar, Helmand, Parwan, Panjsher, Kapisa, where the need for such services was particularly acute. Overall, the revitalization of the Community Development Thematic Area was a significant achievement that will go a long way in improving the lives of communities in need. The sector's efforts to deliver services to the above-mentioned provinces will provide a much-needed boost to the socio-economic development of the target provinces. With continued support from donors and other stakeholders, the Community Development Thematic Area can continue to implement projects that empower communities and enable them to lead better lives.



Projects implemented through CD during 2022: The following projects/programs were implemented by Community Development Thematic Area in the 10 target provinces during 2022:

No	Project Name	Donor	Project Period		Implementing Area/Province
			From	To	
01	Food Assistance for Assets	WFP	01-Jun-22	31-Dec-22	Samangan
02	Resilience Building - WFP (Badghis)	WFP	20-Jul-22	20-Jul-23	Badghis
03	Resilience Building - WFP (Kandahar)	WFP	20-Jul-22	20-Jul-23	Kandahar
04	Resilience Building - WFP (Balkh)	WFP	01-Aug-22	31-Jul-23	Balkh
05	Community Resilience and Livelihoods	UNOPS	15-Sep-22	15-Feb-24	Faryab, Herat
06	Community Resilience and Livelihoods	UNOPS	01-Oct-22	31-Mar-24	Kandahar, Helmand
07	Community Resilience and Livelihoods	UNOPS	04-Oct-22	03-Apr-24	Parwan, Panjsher, Kapisa

Community Development major achievements during 2022:

In 2022, the Community Development Sector focused on mobilizing and raising awareness of communities in 10 target provinces, revitalizing Community Development Councils (CDCs) through participatory approaches, and conducting Participatory Rural Appraisal (PRA) and Community-Based Participatory Planning (CBPP) tools to identify and prioritize community needs. The Sector implemented small-scale infrastructure projects, provided vocational training courses to both males and females, and increased smallholder farmers' productivity through the provision of certified wheat seeds, DAB, and UREA.

Through implementation of Community Resilience and Livelihoods Program (CRLP) and Resilience Food System (RFS) projects in 10 provinces, the Community Development Thematic Area was able to reach a total of 169,970 people (86,685 male and 83,285 female) as project beneficiaries. These individuals were able to benefit from CRLP and RFS projects to improve their standard of living.

The Community Development Sector conducted a series of activities to mobilize and raise awareness among 1,286 communities in 10 target provinces of Samangan, Badghis, Balkh, Faryab, Herat, Kandahar, Helmand, Parwan, Panjsher, Kapisa reaching a total number of 38,579 individuals. The Sector engaged with community leaders and members, conducted community meetings, and established communication channels to identify the community's needs and priorities. These activities helped to build trust and strong partnerships between the organization and the communities. The Sector revitalized 1,121 Community Development Councils (CDCs) structures through a series of participatory approaches. The CDCs structures were updated, and 883 community profiles were prepared to ensure their effectiveness in addressing community needs. This approach increased community participation in decision-making and ensured that community needs were prioritized. The Community Development Sector also conducted Participatory Rural Appraisal (PRA) and Community-Based Participatory Planning (CBPP) tools to identify and prioritize community needs in 500 communities located within 10 target provinces. Based on the results, the organization formulated

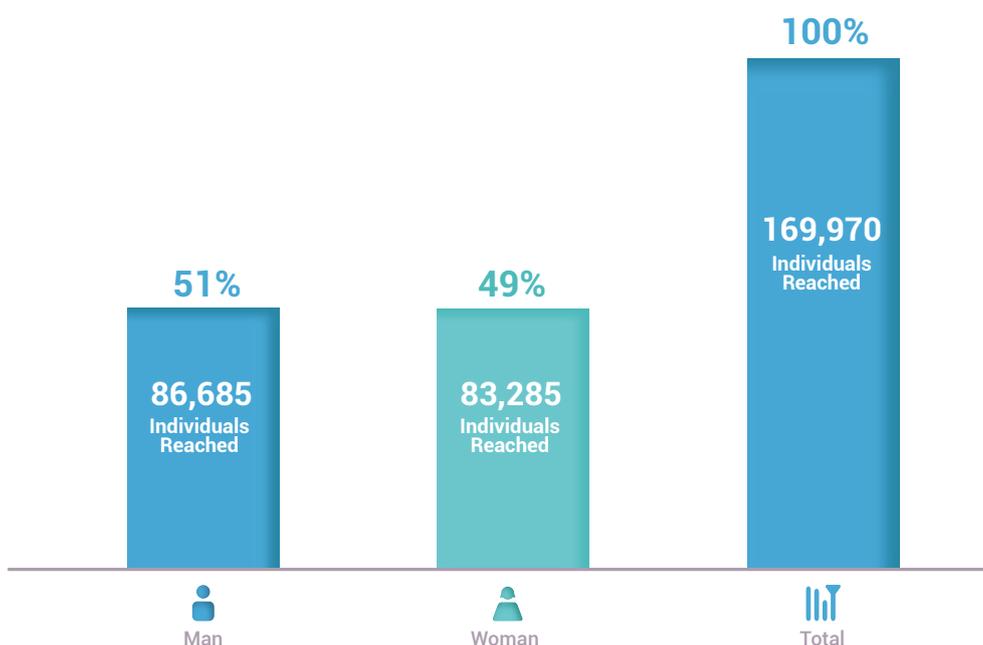
and selected small-scale infrastructure projects, including irrigation projects, to address community needs. These projects were implemented to improve the sustainable livelihoods of the target communities. One of the key activities carried out by the sector during 2022 was the implementation of small-scale infrastructures for irrigation purposes in 50 target communities. These infrastructures aimed to improve irrigation system and water access for smallholder farmers and increase their productivity.

Empowering women is an essential part of CHA's mission, and in 2022, the sector provided several value chain activities to 1,637 female beneficiaries. These activities included kitchen gardening, food processing, pistachio nursery, poultry, goat breeding, and beekeeping. By providing these activities, the Sector aimed to provide women with alternative income sources and increase their participation in economic activities. In addition to providing value chain activities to female beneficiaries, CD Sector also provided vocational training to 833 males and females. These vocational training courses included tailoring, mobile repairing, motorbike repairing, and weaving. By providing these courses, CHA aimed to equip beneficiaries with the skills needed to improve their livelihoods and increase their income.

1,300 Smallholder farmers' productivity in target provinces was further increased through the provision of certified wheat seeds, DAB, and UREA. The provision of these inputs improved crop yields and enabled smallholder farmers to increase their income. The Sector also delivered market-driven vocational training, value chain training, and pre- and post-harvest training to 4,870 right-holder beneficiaries in target provinces. These trainings aimed to equip beneficiaries with the skills needed to produce high-quality products and improve their income through market access.

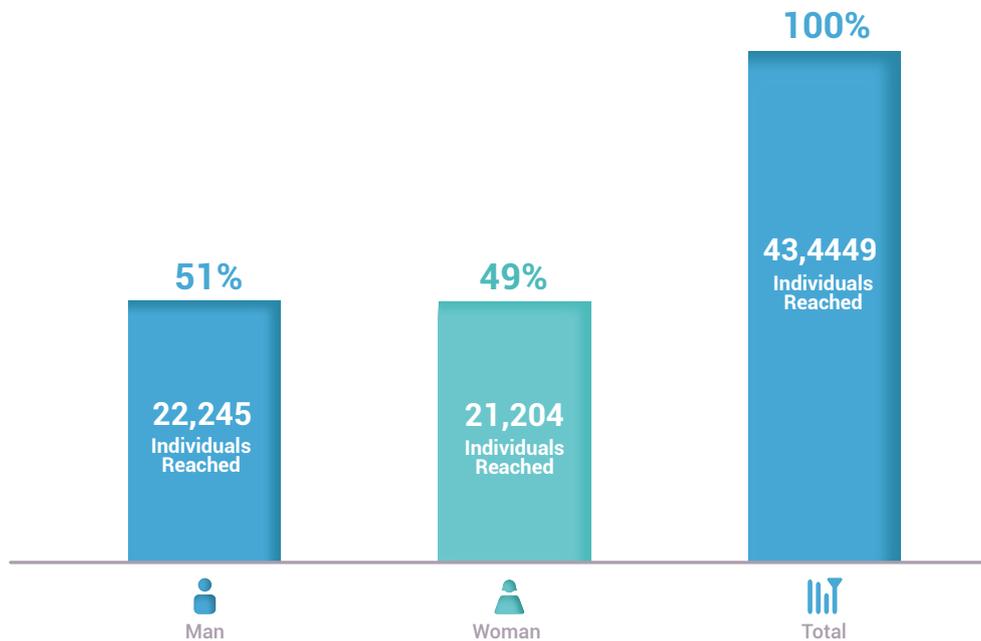
Number of individuals reached through Community Development Thematic Area:

Number of individuals reached through CD during 2022



Number of individuals reached through Community Development Thematic Area:

Individuals trained through CD sector in 2022



Number of communities reached through Community Development Thematic Area:

Number of communities reached through CD sector During 2022



Community Development Thematic Area Outlook:

Moving forward, the Thematic Area will continue its work in empowering communities and increasing their resilience in different provinces of the country. The Sector will continue to focus on mobilizing and raising awareness among communities, revitalizing CDCs, and conducting PRA and CBPP to identify and prioritize community needs. The Sector will also aim to implement more small-scale infrastructure projects to improve the sustainable livelihoods of the target communities.

Empowering women is a priority for our organization, and the Community Development Sector plans to continue providing value chain activities and vocational training courses to female beneficiaries. The Sector will also continue to provide vocational training to both males and females and increase smallholder farmers' productivity through the provision of certified seeds, DAP, and UREA. Overall, the Community Development Sector is committed to working towards improving the standard of living of communities in target provinces and increasing their resilience. The Sector will continue to engage with community leaders and members, establish communication channels, and build strong partnerships between the organization and the communities. The Sector's future plans are aligned with our organization's mission, vision, and values, and we are optimistic about the positive impact our work will have on communities in Afghanistan.



5.2. Health and Nutrition Thematic Area:

Overview: In 2022, Health and Nutrition Sector was active in implementing 7 projects in five provinces of Afghanistan - Nimroz, Farah, Ghor, Ghazni, and Parwan. These projects were funded by various donors such as UNICEF, UNDP, and WHO, and focused on addressing critical health issues facing the Afghan population. The interventions aimed to improve basic health services, strengthen COVID-19 response, and enhance Water, Sanitation, and Hygiene (WASH) in target communities. These initiatives were particularly crucial given the country's challenging health and sanitation situation. Afghanistan has low levels of access to basic health services, with many people facing significant barriers to receiving care.



Similarly, poor sanitation practices and limited access to safe water sources contribute to high rates of morbidity and mortality, particularly among vulnerable populations.

Despite ongoing challenges, the Sector's efforts helped to improve health outcomes for communities in these provinces. Overall, the Health and Nutrition Sector in 2022 played a critical role in addressing the health and sanitation challenges facing Afghanistan. While significant challenges remain, these efforts helped to improve health outcomes for vulnerable communities in Nimroz, Farah, Ghor, Ghazni, and Parwan provinces.

Projects implemented through Health and Nutrition

Thematic Area in 2022:

The details of 7 projects that were being implemented in 5 provinces of Ghor, Ghazni, Parwan, Farah, and Nimroz during 2022 through Health and Nutrition Thematic Area are as follows;

No	Project Name	Donor	Project Period		Implementing Area/Province
			From	To	
01	BPHS Ghor	UNICEF	01-Oct-21	31-Jan-22	Ghor
02	BPHS/EPHS Farah	UNICEF	01-Oct-21	31-Jan-22	Farah
03	BPHS/EPHS Nimroz	UNICEF	01-Oct-21	31-Jan-22	Nimroz
04	Support to primary health care services (BPHS)	UNICEF	01-Feb-22	30-Jun-22	Ghor
05	Support to primary health care services (BPHS)	UNICEF	1-Feb-22	30-Jun-22	Farah
06	Support to primary health care services (BPHS)	UNICEF	1-Feb-22	30-Jun-22	Nimroz
07	Support to Secondary health care services (Sehatmandi)	WHO	1-Feb-22	30-Jun-22	Ghor
08	Support to Secondary health care services (Sehatmandi)	WHO	1-Feb-22	30-Jun-22	Farah
09	Support to Secondary health care services (Sehatmandi)	WHO	1-Feb-22	30-Jun-22	Nimroz
10	Health Emergency Response (HER)BPHS Ghor	UNICEF	1-Jul-22	31-Jan-23	Ghor
11	Health Emergency Response (HER)BPHS/EPHS Farah	UNICEF	1-Jul-22	31-Jan-23	Farah
12	Health Emergency Response (HER)BPHS/EPHS Nimroz	UNICEF	1-Jul-22	31-Jan-23	Nimroz
13	Accelerating ending open defecation in Afghanistan	UNICEF	1-Jan-22	31-Dec-23	Ghor,Ghazni, Parwan
14	The Strengthening and Scaling up Malaria Prevention and Case Management to Improve Health Status in Afghanistan	UNDP	1-Jan-21	31-Mar-23	Ghor,Farah, Nimroz
15	Covid-19 Emergency Response and health systems Preparedness	WHO	1-Mar-22	30-Jun-22	Nimroz
16	Covid-19 Emergency Response and health systems Preparedness	WHO	01-Aug-22	31-Oct-22	Farah

Health and Nutrition major achievements during 2022:

In 2022, Health and Nutrition sector provided BPHS/EPHS services to improve maternal and child health outcomes as well as CLTS program for better sanitation status in 2,735 target communities of Farah, Nimroz, Ghor, Ghazni, and Parwan provinces, targeting a total of 2,153,534 individuals (1,098,984 males and 1,054,550 females). Through BPHS/EPHS, the Sector's efforts focused on the provision of antenatal and post-natal care services, family planning counseling, growth monitoring, and immunizations. The Sector provided antenatal care to 160,364 pregnant women, which included

regular check-ups to monitor the health of both mother and baby, and the identification of any potential health risks. In addition, 93,027 women received post-natal care, which involved monitoring the health of both the mother and the baby following delivery.

Furthermore, the Sector provided family planning counseling to 112,090 women, and the successful implementation of these services was evident through the provision of 24,952 CYP. The provision of family planning services was critical to ensuring women can space-out their pregnancies and have control over their reproductive health, which can lead to better maternal and child health outcomes. The Sector also provided essential immunization services to children in the community. Specifically, 76,643 children under the age of one received the PENTA3 vaccination. The vaccine protects children against five deadly childhood diseases, including diphtheria, pertussis, tetanus, hepatitis B, and Haemophiles influenzae type b. In addition, 227,968 child-bearing-age women received the TT2+ vaccination, which protects against tetanus, a disease that can lead to severe complications during pregnancy and childbirth.



In terms of child health, the Sector provided growth monitoring and Infant and Young Child Feeding (IYCF) services to 368,433 children. These services involved the monitoring of a child's growth and development, and the provision of nutrition education to mothers and caregivers to ensure optimal feeding practices. In addition, the Sector treated 824,167 child morbidities, which included the provision of medical care and treatment to children suffering from various illnesses. Furthermore, the Sector carried out 44,128 institutional deliveries and 3,413 major surgeries at health facility levels. These services are critical to ensuring safe deliveries and improving maternal health outcomes. The Sector also provided crucial services to diagnose and treat infectious diseases, such as tuberculosis and malaria. Specifically, 1,237 tuberculosis cases were treated and provided testing and treatment for 2,480 malaria suspected cases at health facility levels. In addition, 5,117 malaria-suspected cases received parasitological tests at the community level, and 26 confirmed malaria cases received first-line antimalarial treatment at health facility levels.

In addition to BPHS/EPHS projects in Ghor, Farah, and Nimroz, the Health and Nutrition sector, with the support of UNICEF, implemented a Community-Led Total Sanitation (CLTS) project in the Parwan, Ghazni, and Ghor provinces of Afghanistan as well. The project aimed to improve the sanitation and hygiene conditions in these provinces by mobilizing communities to take action. This report presents the activities carried out during the project.

As part of the project, 200 CLTS committees were established across the three provinces. These committees consisted of members of the community who were trained to raise awareness about the importance of sanitation and hygiene and mobilize their neighbors to take action. In addition to

the CLTS committees, 200 Family Health Action Groups (FHAGs) were mobilized and established in the communities. These FHAGs were tasked with monitoring and promoting good hygiene practices within their communities, including hand washing and the use of latrines.

To improve sanitation facilities, 9,972 latrines in 200 communities were upgraded to include hand washing facilities. Additionally, 1,680 new latrines were constructed in these communities, also including hand washing facilities. As a result of these efforts, 200 communities were able to claim that they were Open Defecation Free (ODF), indicating that all members of the community were using latrines and not defecating in the open. These claims were then verified, and 200 communities were certified as ODF at the end.

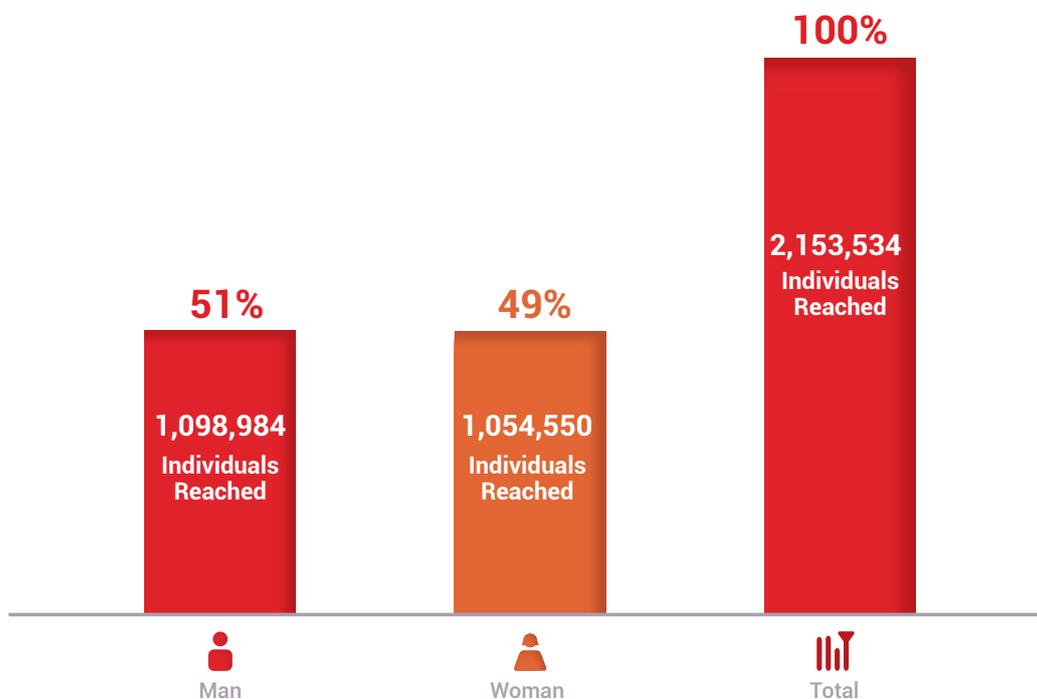
At the school levels within the target communities, through CLTS project, the Sector was able to establish 5 school management shuras, drill 5 borehole wells, install 5 handwashing and 5 garbage disposal points, establish 10 child clubs, construct 1 water reservoirs at the schools, and construct 5 latrines for males and 5 for females. At the Health Facility levels, the Sector was able to establish 5 WASH committees, drill 5 borehole wells, and construct 5 latrines. At the community levels, solar water pumps through pipe scheme water supply that is connected to the houses as networks, were constructed as well.

In 2022, the Health and Nutrition sector conducted several trainings including Malaria case management, Nutrition (IYCF-Growth monitoring and surveillance), Communicable diseases control, TB control and management, GBV and gender training, and COVID-19 management. The trainings also included IMAM, MIYCN, AWD, and Measles management. Additionally, there were trainings for health service providers, community health workers, lab technicians, hygiene behavior change for various groups including teachers, natural leaders, and child clubs. The total number of participants for these trainings was 6,579, consisting of 4,037 male and 2,542 female participants. The trainings aimed to improve the overall health and wellbeing of the community by providing education and skills to prevent and manage various health issues.



Individual Empowerment through Health & Nutrition Thematic Area:

Number of individuals reached through Health and Nutrition sector during 2022



Health and Nutrition Thematic Area Outlook:

The Thematic Area will continue with the Community-Led Total Sanitation (CLTS) project in Parwan, Ghazni, and Ghor provinces, mobilizing communities to take action towards improving sanitation and hygiene conditions in 2023. The project will establish CLTS committees and Family Health Action Groups (FHAGs) to monitor and promote good hygiene practices within their communities, upgrade latrines with handwashing facilities, construct new latrines, and establish Open Defecation Free (ODF) communities. The Thematic Area is looking forward to securing BPHS/EPHS again for the next year.



5.3. Agriculture and Livestock Thematic Area:

Overview: In the context of Afghanistan, the agriculture and livestock sector plays a critical role in the country's economy and the livelihoods of millions of people. The sector employs over 60% of the population, and its products make up a significant portion of the country's GDP. However, decades of war, political instability, and a lack of investment have hindered the sector's growth and development.

Despite these challenges, CHA's Agriculture and Livestock sector implementation of 9 projects in 2022, mainly funded by the UNFAO, in the 6 provinces is a positive step towards improving the agriculture and livestock sector in Afghanistan. These projects had a significant impact on the economy and the lives of the people in these two provinces. The projects focused on improving crop production, increasing access to agricultural inputs, empowering smallholder farmers, capacitating them, and providing support to livestock farmers.

In conclusion, the implementation of five agriculture and livestock projects in 6 provinces by Agriculture and Livestock sector of CHA is a positive step towards improving the agriculture and livestock sector in Afghanistan. The projects had a significant impact on rural livelihoods, food security, and the country's economy.

Projects implemented through Agriculture and Livestock Thematic Area in 2022:

During 2022 the Thematic Area was active in 6 provinces of Farah, Badghis, Herat, Parwan, Balkh, and Kandahar and successfully managed and implemented 9 projects which are detailed below;

No	Project Name	Donor	Project Period		Implementing Area/Province
			From	To	
01	Minimizing Impact of Drought and Covid-19 and livestock herders and small householder farmers	FAO	31-Dec-21	31-Mar-22	Farah, Herat, Badghis
02	Safeguarding food and nutrition security using anticipatory actions through cash transfer and emergency livestock protection inputs assistance to vulnerable food insecure households impacted by the COVID-19 crisis and anticipated impacts of La Niña induced drought in IPC-4 areas of Afghanistan	FAO	01-Aug-21	31-Jan-22	Badghis, Herat, Parwan, Balkh
03	Minimizing Impact of drought and Covid-19 on Livestock herders and Smallholder farmers by protecting agriculture livelihoods of vulnerable food-insecure households in Afghanistan	FAO	20-Oct-21	31-Jan-22	Farah
04	Beneficiaries Selection for cash Based Intervention and Livestock Package distribution and coordination in FSP	FAO	25-Nov-21	25-Apr-22	Herat
05	Safeguarding food and nutrition security and emergency livestock protection inputs	FAO	20-Aug-22	20-Feb-23	Badghis
06	Emergency Resilience Response	FAO	15-Aug-22	15-Feb-24	Badghis, Farah
07	Emergency Resilience Response	FAO	20-Aug-22	20-Aug-23	Badghis
08	Emergency Livelihood Assistance	FAO	01-Sep-22	31-Mar-23	Badghis
09	Emergency and Resilience Response	FAO	20-Sep-22	20-Sep-23	Badghis, Farah, Kandahar

Agriculture and Livestock major achievements during 2022:

CHA's Agriculture and Livestock sector achieved significant progress in 2022 through its various agricultural programs aimed at supporting farmers, promoting livestock welfare, and empowering female-headed households. The Sector was able to implement a total number of 9 projects in 6 provinces in 2022, reaching a total of 209,853 people (171,367 males and 38,486 females) as direct beneficiaries in 1,608 communities.

At the community level, the Sector conducted various household surveys at each target community level to identify eligible beneficiaries for its various activity pillars. The survey was aimed at identifying farmers who were in need of support for wheat cultivation and households who required assistance in protecting their livestock. Additionally, the survey was used to identify female-headed households who could benefit from home gardening kits. The Sector distributed a wheat cultivation package to eligible farmers that included 50 Kg wheat seed, 50 kg Urea, and 50 kg DAP. The distribution was carried out in a transparent and efficient manner, with each eligible farmer receiving the necessary inputs to cultivate wheat successfully. The wheat cultivation package provided farmers with the necessary inputs to improve their yields and ultimately improve their livelihoods.

In addition to that, the Sector was able to distribute livestock protection packages to eligible households that included 200 Kg of concentrated feed and 0.2 lit Dewormers. The distribution of the pack-



age aimed to improve the health and welfare of livestock, which is an essential source of income for many households in target communities. The concentrated feed provided the necessary nutrients for livestock to remain healthy, while the dewormers helped to eliminate parasites that could harm livestock.

The Sector distributed Home Gardening kits to female-headed households in target communities. The kits included all the necessary tools and inputs for starting a vegetable garden. The distribution of the kits aimed to empower women by providing them with the necessary tools to improve their food security and provide an additional source of income for their households.

The Agriculture and Livestock Sector has successfully delivered a range of technical trainings to the target communities. The trainings covered a variety of topics including wheat cultivation, home gardening, poultry, livestock management, agronomy, and disease prevention. The training sessions were conducted in an interactive and participatory manner, allowing the attendees to learn through practical experiences and discussions. The trainers used a combination of theoretical knowledge and practical demonstrations to provide comprehensive learning experiences to the attendees.

The wheat cultivation training covered various aspects of wheat farming, such as soil preparation, planting, fertilization, pest control, and harvesting. The attendees gained valuable knowledge and

skills to improve their wheat cultivation practices and increase their yields. The home gardening training aimed to help participants grow their vegetables and fruits in their own gardens. The attendees learned about selecting the right seeds, soil preparation, planting techniques, and pest management. The poultry training covered various aspects of poultry farming, such as breeding, feeding, disease control, and biosecurity measures. The attendees learned how to maintain a healthy and productive poultry flock. The livestock management training focused on animal health, nutrition, and feed management practices. The attendees learned about disease prevention, vaccination, and treatment, as well as the advantages of providing clean water to the animals. Finally, the agronomy training covered various aspects of plant physiology, plant genetics, soil fertility, and plant breeding. The attendees gained knowledge about the latest advancements in agronomy and how to apply them to improve crop production.

Overall, the trainings were well received by the target communities, and the attendees reported an improvement in their agricultural practices and knowledge. The Agriculture and Livestock Sector demonstrated its commitment to promoting sustainable agriculture and livestock management practices by providing valuable technical trainings to the target communities.

In conclusion, the Agriculture and Livestock sector of CHA achieved significant progress in 2022 through its various programs aimed at supporting and capacitating farmers, promoting livestock welfare, and empowering female-headed households. The identification of eligible beneficiaries through a household survey and the subsequent distribution of inputs and kits were carried out in a transparent and efficient manner. These achievements have contributed to improving the livelihoods of many households in target communities, and the CHA remains committed to supporting these communities in the future.

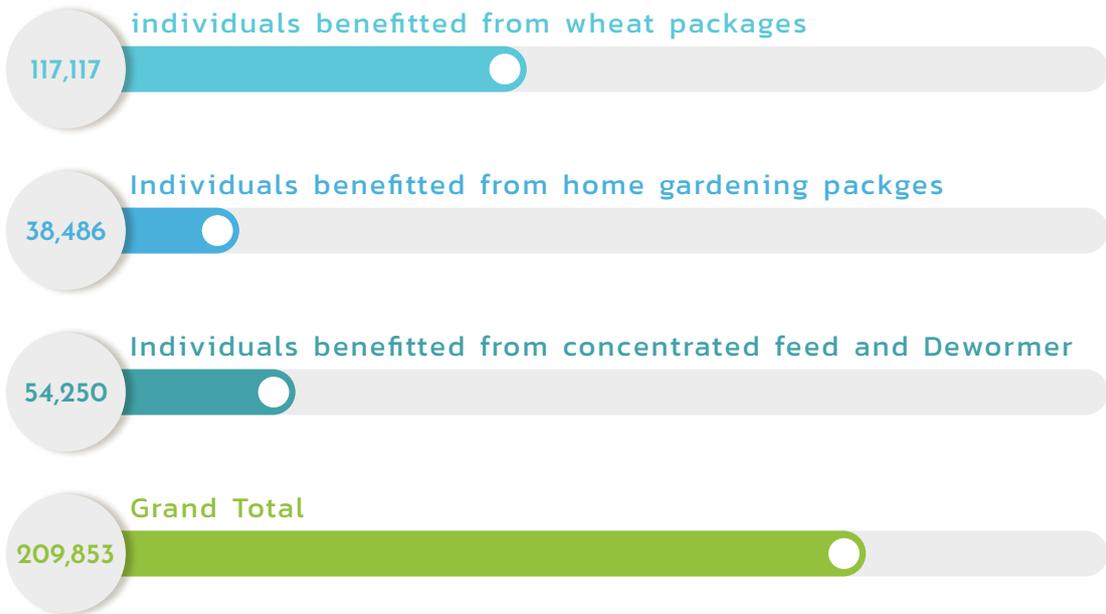
Number of HHs reached through Agriculture and Livestock Thematic Area:

Number of HHs reached through Agriculture Sector during 2022

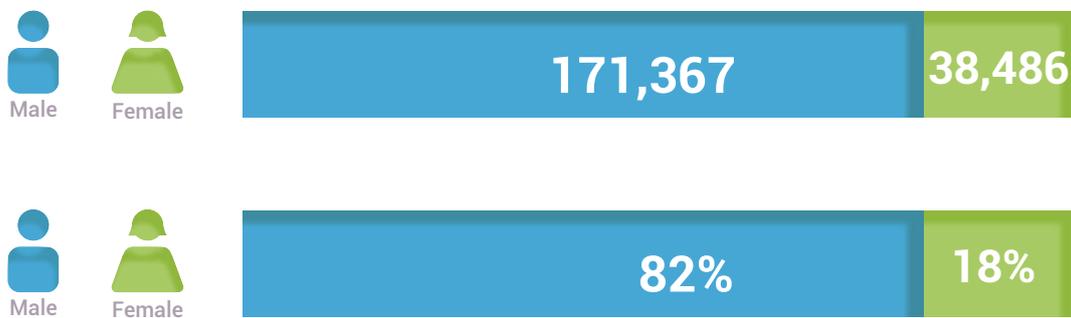


Number of individuals reached through Agriculture and Livestock Thematic Area:

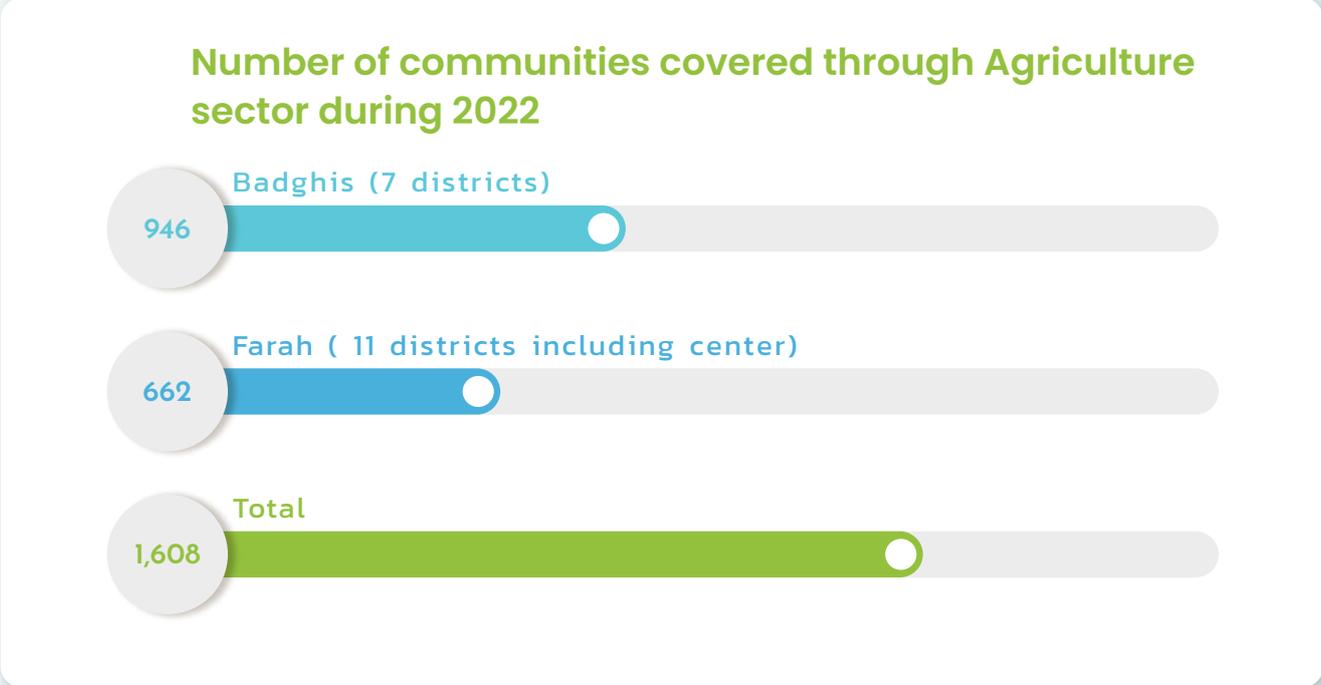
Number of individuals benefitted from services delivered through Agriculture Sector during 2022



Number of individuals benefitted from Agriculture services during 2022



Number of communities reached through Agriculture and Livestock Thematic Area:



Agriculture and Livestock Outlook:

The Agriculture and Livestock sector of organization will continue with its set goals and objectives as per SP 2021-2025. These include expanding successful programs to more areas of intervention, introducing new programs to improve productivity and sustainability, providing technical training to farmers, livestock keepers, and women-led households, supporting small and medium-sized businesses in agriculture and livestock, and monitoring the impact of these programs regularly. As currently the sector is being funded single-handedly by UNFAO only, efforts will be inserted to secure funding from other donors throughout 2023.

5.5. Education Thematic Area:

Overview: The 4 projects implemented by CHA's Education sector in 2022 in Ghor, Faryab, and Kandahar provinces of Afghanistan focused on improving the skills, abilities, nutrition, and learning environment of students. These projects were funded by WFP and UNESCO and were significant in addressing the educational needs of boys and girls in Afghanistan. One of the main objectives of the projects was to increase access to literacy for girls, who often face significant barriers to attending school. CHA implemented initiatives such as providing food commodities and High Energy Biscuits for girls and boys, creating safe and welcoming learning environments, and training female teachers to ensure that girls have access to quality literacy.

These projects were crucial for the education sector in Afghanistan, as access to quality literacy and education is a significant challenge in the country. The projects addressed the importance of literacy and education for both boys and girls, recognizing that improving access to literacy for girls is critical for promoting gender equality and empowering women. The projects also recognized the importance of improving the overall quality of literacy and education for all students, recognizing that education is a critical tool for social and economic development in Afghanistan.



CHA's education projects implemented in 2022 in Ghor, Faryab, and Kandahar provinces of Afghanistan were significant in addressing the educational needs of boys and girls in the country. The projects focused on increasing access to literacy for girls, improving the overall quality of literacy and education for all students, and addressing issues such as malnutrition and a lack of resources for skill-building. These initiatives were crucial for promoting gender equality, empowering women, and promoting social and economic development in Afghanistan.

Projects implemented through Education Thematic Area in 2022:

No	Project Name	Donor	Project Period		Implementing Area/Province
			From	To	
01	School-Feeding Kandahar	WFP	01-Jan-22	31-May-22	Kandahar
02	School-Feeding Ghor	WFP	10-Jun-22	25-Nov-22	Ghor
03	Provision of Basic General Literacy (BGL)	UNESCO	05-Oct-22	05-Jul-23	Faryab
04	Provision of Basic General Literacy (BGL)	UNESCO	05-Oct-22	05-Jul-23	Ghor

Education Thematic Area major achievements during 2022:

The organization's Education sector implemented several projects in Ghor, Kandahar, and Faryab provinces of Afghanistan during the year 2022 funded by WFP and UNESCO. The Sector was able to implement a total number of 2 projects in above provinces, reaching a total of 295,787 people (117,582 males and 178,205 females) as direct beneficiaries. The main objective of these projects was to increase the knowledge, skills, attitudes, and values of Afghans over 15 years previously excluded from education so that they are productive, healthy, and responsible citizens, improve the nutritional status and educational outcomes of primary school children, particularly girls. The sector provided different types of food items, including V. Oil, HEB, and Bread+ to the students.

In both provinces of Kandahar and Ghor, a total of 113,508 girl students from grades 1 to 6 received 4.55kg V. Oil each on a monthly basis. The V. Oil distribution aimed to improve the nutritional status of the girls and reduce the prevalence of malnutrition. The project was successful in reaching a significant number of girls and ensuring their regular access to V. Oil. The project helped to improve the overall health of the girls and positively impact their educational outcomes in Ghor and Kandahar provinces.



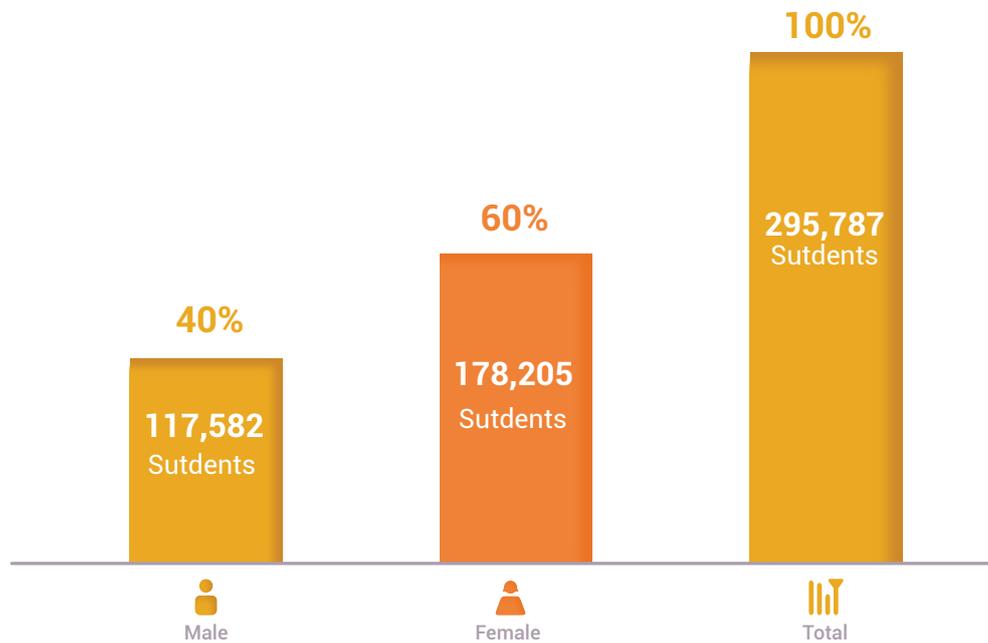
In addition to that, a total of 173,079 students (57,797 girls and 115,282 boys) in Kandahar and Ghor provinces received 50gr High Energy Biscuits (HEB) on a daily basis during 2022. The HEB distribution aimed to provide students with nutritious food items that would help them stay focused and alert during school hours. The project successfully provided daily access to HEB to a large number of students and positively impacted their educational outcomes. The provision of HEB was essential in reducing the prevalence of malnutrition among school-going children. The same services were delivered to 68,446 primary school & CBEs grade (1-6) boys and girls in Ghor province as well.

A total number of 9,200 (2,300 boys and 6,900 girls) of primary school & CBEs grades 1-6 received daily Bread+ in Firozkoh city of Ghor province. During the last month of the project, there was an increase in the number of students to from 5,200 to 9,200. The Bread+ distribution aimed to provide nutritious food items to girls and ensure their regular access to it. The increase in the number of students during the last month of the project is an indicator of the success of the project in meeting the needs of the target population.

In conclusion, the organization's Education sector successfully implemented several projects in Ghor, Kandahar, and Faryab provinces of Afghanistan during the year 2022.

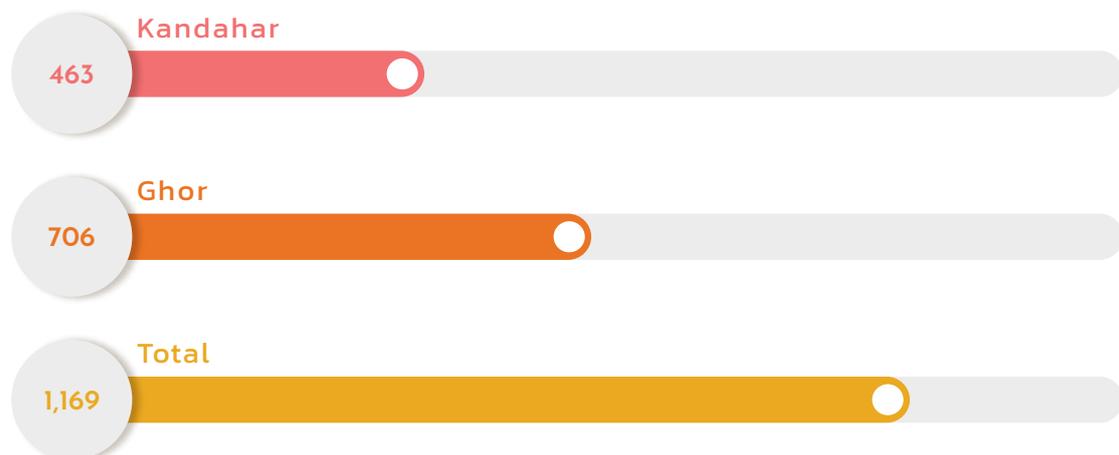
Number of students reached through Education Thematic Area:

Number of students reached through Education Sector during 2022



Number of schools reached through Education Thematic Area:

Number of schools covered through Education sector during 2022



Education future outlook for the upcoming year

Possibilities of continuation of delivering quality education for the Education sector of the organization in 2023 include expanding projects to new provinces, increasing the number of beneficiaries, and introducing new food items. The sector will consider conducting a needs assessment in potential new areas, collaborating with additional funding partners and local organizations, exploring locally available nutritious foods, providing skills training for older youth and adults, and developing more robust data collection systems to track progress over time.

5.4. Disaster Management and Repatriation Affairs

Thematic Area:

Overview: In 2022, the DMRA sector of the organization addressed the pressing needs of refugees, returnees, and IDPs in target provinces. With the country facing various challenges such as conflict, political instability, and natural disasters, the DMRA sector's efforts to monitor borders, distribute food and cash, and manage camps had its positive impact on target people. The sector's border monitoring efforts were especially crucial given the increasing number of refugees and returnees seeking to enter the country. The sector's work helped to ensure that these individuals were able to enter the country safely and receive the assistance they needed to rebuild their lives. Food distribution to children and pregnant lactating women was another essential aspect of the DMRA sector's work during 2022.

With persons with specific needs and many refugees and IDPs lacking access to financial resources, the sector's cash distribution efforts helped to provide individuals with the means to purchase essential goods and services and revitalize their income generation means. This support not only helped to meet basic needs but also contributed to the overall resilience of these communities, enabling them to plan for the future and make informed decisions about their lives.

Finally, the DMRA sector's work in camp management was crucial in ensuring that refugees and IDPs had safe and dignified living conditions. With many of these populations living in overcrowded or unsafe conditions, the sector's efforts to manage camps helped to ensure that individuals had access to basic necessities like accommodation, water, sanitation, food, and healthcare. The sector's focus on creating safe spaces for women and children was particularly important, given the heightened risks of gender-based violence and exploitation faced by these populations.

In addition to these critical efforts, the DMRA sector's work also helped to address the impact of natural disasters on refugees, returnees, and IDPs in target provinces, especially in Paktika and Khost province where a devastating earthquake happened in 2022.

Overall, the DMRA sector's efforts to address the needs of refugees, returnees, and IDPs in Afghanistan played a salient role in supporting some of the most vulnerable populations in the target provinces. Through its focus on border monitoring, food distribution, cash distribution, and camp management, the sector provided critical assistance that contributed to the overall well-being and resilience of the target communities.



Projects implemented through DMRA Thematic Area in 2022:

No	Project Name	Donor	Project Period		Implementing Area/Province
			From	To	
01	TSFP - Farah	WFP	01-Aug-21	28-Feb-23	Farah
02	TSFP - Ghor	WFP	01-Jan-22	28-Feb-23	Ghor
03	TSFP - Lal o Sarjanganl	WFP	01-Jan-22	28-Feb-23	Ghor (Lal o Sarjanganl)
04	TSFP - Nimroz	WFP	01-Jan-22	31-Mar-23	Nimroz
05	KEC & PSN - Kabul	UNHCR	01-Jan-22	31-Dec-23	Kabul, Parwan, Kapisa, Panjshir, Logar, & Wardak
06	Provision of Assistance to Persons with Specific Needs	UNHCR	01-Jan-22	31-Dec-23	Paktiya, Paktika, Khost, Ghazni
07	EC - PSN - BM	UNHCR	01-Jan-22	31-Dec-23	Herat, Farah, Ghor, Badghis
08	Food distribution of conflict affected IDP	WFP	01-Jan-22	30-Sep-22	Balkh, Jawzjan
09	PSN and Response to Earthquake in Southeastern Ration	UNHCR	01-Aug-22	31-Dec-22	Paktika, Khost
10	General Food Distribution	WFP	01-Jan-22	30-Jun-23	Balkh, Jawzjan

DMRA Thematic Area major achievements during 2022:

In 2022, the Disaster Management and Repatriation Affairs (DMRA) sector of the CHA organization had its share of service to the needy people in Afghanistan through implementing ten projects focused on providing aid and assistance to refugees, returnees, and internally displaced persons (IDPs). The projects were funded by the United Nations High Commissioner for Refugees (UNHCR) and the World Food Programme (WFP). The sector was able to reach a total of 1,841,229 people (1,251,502 male and 589,727 female) through the above-mentioned projects in 17 provinces of Farah, Ghor, Nimroz, Kabul, Paktiya, Herat, Balkh, Parwan, Kapisa, Panjshir, Logar, Wardak, Paktika, Khost, Ghazni, Badghis, and Jawzjan. The main beneficiaries of the DMRA sector's projects were refugees, returnees, and IDPs who had been affected by conflict, natural disasters, or other forms of displacement. The sector worked to address the critical needs of these vulnerable populations by providing essential services such as border monitoring, food distribution, cash distribution, and camp management.

The DMRA sector of CHA has achieved significant milestones in the year 2022 through various activities aimed at providing assistance to vulnerable households, refugees, returnees, and individuals affected by natural disasters. Under the unconditional cash assistance component, a total of 2,212

vulnerable households received cash assistance, while 21,000 households, including male and female, received conditional cash assistance. In addition, a total of 203,946 vulnerable households received food packages.

Furthermore, 61,035 women were provided and distributed Super cereal, and 30,743 children, including boys and girls, were given RUSF. The sector also provided cash assistance grants to 622 families comprising 1,835 individuals who were repatriated to Afghanistan from Pakistan, Iran, and NNC countries through the Kabul and Herat ECs.

The DMRA sector also provided assistance to 157 refugees and asylum seekers, and the findings and recommendations were shared with the UNHCR approval committee for further processing and assistance. Additionally, a total of 5,551 PSN cases received cash assistance, and 5,247 HHs received the Multi-Purpose Cash Assistance (MPCA) in Southeast Region and Western Region. Moreover, 10,093 HHs received cash under the seasonal support program, which provided them with a total of 275 USD in SER provinces. The sector also conducted protection border interviews for 29,422 persons who left Afghanistan or returned home to the reception center at Islam Qala zero point.

Finally, due to the response to the earthquake that occurred in SER, the DMRA sector of CHA constructed three community centers equipped with the installation of 48 RHUs, three water wells with solar pump systems, and six four-cabinet latrines for males and females. Additionally, six hand-washing facility stations were installed, and other necessary materials were provided for the centers. These community centers were utilized by over 15,000 people affected by the earthquake.

Overall, the DMRA sector of CHA has achieved significant milestones in providing assistance to vulnerable households, refugees, returnees, and individuals affected by natural disasters through various activities carried out in the year 2022.

Individuals reached through DMRA Thematic Area:

Number of individuals who received cash, food packages, PSN services, and emergency service during 2022



Households reached through DMRA Thematic Area:

Number of households reached through DMRA sector during 2022



Disaster Management and Repatriation Affairs Thematic Area Outlook:

The DMRA sector of the organization will continue to provide aid and assistance to refugees, returnees, and internally displaced persons (IDPs) affected by conflict, natural disasters, or other forms of displacement throughout 2023. This includes expanding unconditional and conditional cash assistance programs, increasing focus on women and children, continuing to provide repatriation assistance, and constructing community centers in areas affected by natural disasters. The sector will also strengthen its collaborate with UNHCR and WFP to identify areas of need and develop effective response strategies. By building on the achievements of 2022, the DMRA sector can continue to provide essential services and support to vulnerable populations in Afghanistan in 2023.

6

PARTNERSHIPS:

The year 2022 witnessed (CHA) expanding its network of partners in delivering quality humanitarian and development projects in targeted provinces of the country for the most vulnerable people. The organization significantly expanded its network of partners, including local NGOs, government agencies, and international organizations. This expansion helped the organization to reach more communities and enhance its capacity to deliver quality services. The partnerships allowed CHA to access resources, expertise, beneficiaries, and funding that enabled it to implement projects effectively and efficiently.

6.1. Community Development Thematic Area:

In 2022, the Community Development sector of our organization has been actively working on building partnerships to implement various projects aimed at promoting sustainable development, community empowerment, and sustainable livelihoods. During 2022, Community Development sector of our organization entered into partnerships with five different organizations, namely, UNOPS, WFP, ACTED, SDO, and MOVE. These partnerships were established through the Community Resilience and Livelihoods Program (CRLP) and Resilience Food System (RFS) projects implemented in different provinces.

6.2. Health and Nutrition Thematic Area:

The Health and Nutrition sector of our organization had a successful year in 2022, with the signing of three partnership contracts for seven projects implemented in various provinces of the country. These projects were aimed at implementing various initiatives in the areas of Basic Package of Health Services (BPHS), Essential Package of Hospital Services (EPHS), Covid-19 Response, Malaria Prevention Response, and Community-Led Total Sanitation (CLTS). A total number of three partnerships were signed between health and Nutrition sector and three international organizations - UNICEF, UNDP, and WHO. These partnerships were formed to achieve common goals of improving healthcare services in target provinces.

6.3. Agriculture and Livestock Thematic Area

During the year, the sector signed a partnership agreement with the United Nations Food and Agriculture Organization (UNFAO) for the implementation of 9 projects in different provinces of the country. This partnership aims to improve the productivity and sustainability of agricultural and livestock systems, with a focus on promoting environmentally friendly practices. Agriculture and Livestock sector made collective efforts to expand its partnerships with other organizations in 2022 to rescue itself of one donor dependency.

6.4. Disaster Management and Repatriation Affairs Thematic Area:

The Disaster Management and Repatriation Affairs Sector of the organization signed two partnerships with the United Nations High Commissioner for Refugees (UNHCR) and World Food Programme (WFP) in 2022. The aim of these partnerships was to implement ten projects in seventeen provinces of the country. The partnerships with UNHCR and WFP were successful in implementing ten projects in seventeen provinces of the country. The projects provided basic needs such as food, shelter, and healthcare to refugees and vulnerable communities affected by natural disasters and conflicts. The partnerships helped to improve the social and economic conditions of the refugees and vulnerable communities. The Disaster Management and Repatriation Affairs Sector of the organization is committed to continuing its efforts to provide assistance to those in need.

6.5. Education Thematic Area:

Education sector has successfully signed partnerships with two renowned organizations, UNESCO and WFP, for the implementation of two projects in four provinces during 2022. The partnership signings have been the result of our organization's commitment to promoting quality education and ensuring access to literacy for children in underprivileged regions. The signing of the partnership agreements with UNESCO and WFP is a significant achievement for our organization's Education sector.

In addition to that, CHA has been closely working with “ن” a digital education platform to make quality education accessible to remote rural areas of Afghanistan. With major focus on girls, “ن” is an application that provides digital education in Dari and Pashto languages. The application is a well-rounded Education platform that was designed taking needs of Afghan education system into consideration. Multiple pilot programs have been implemented in several provinces to design an educational package that most efficiently addresses the quality and access considerations of education. The program has been largely welcomed by the communities and holds great potential in alleviating the challenges being faced by the educational system, and having past experience carrying out similar projects with great success, CHA is very confident that using “ن” we can develop educational solutions to cross barriers and increase access to quality education.

7

ORGANIZATIONAL DEVELOPMENT:

7.1. Staff and Capacity Building:

During 2022 CHA had a family of 3,231 staff (2,210 male and 1,021 female) with different academic qualifications, starting from high school graduate to Ph.D., and professional working background.

Throughout 2022, organization’s HR department worked tirelessly to maintain a highly motivated and productive workforce that aligns with the values and principles of CHA.



Recruitment:

CHA hired a total of 1,423 staff across different departments and positions during the past year. This was in line with the organization’s growth strategy and the need to increase workforce throughout all thematic areas as well as supporting units. HR department made sure that the recruitment process was transparent, fair, and based on merit.



Orientation:

All new hires went through a comprehensive orientation process, where they were introduced to the organization’s policies, Code of Conduct, culture, and values. The orientation was designed to help them understand their roles and responsibilities, as well as the expectations of the organization from them.



Performance Appraisals:

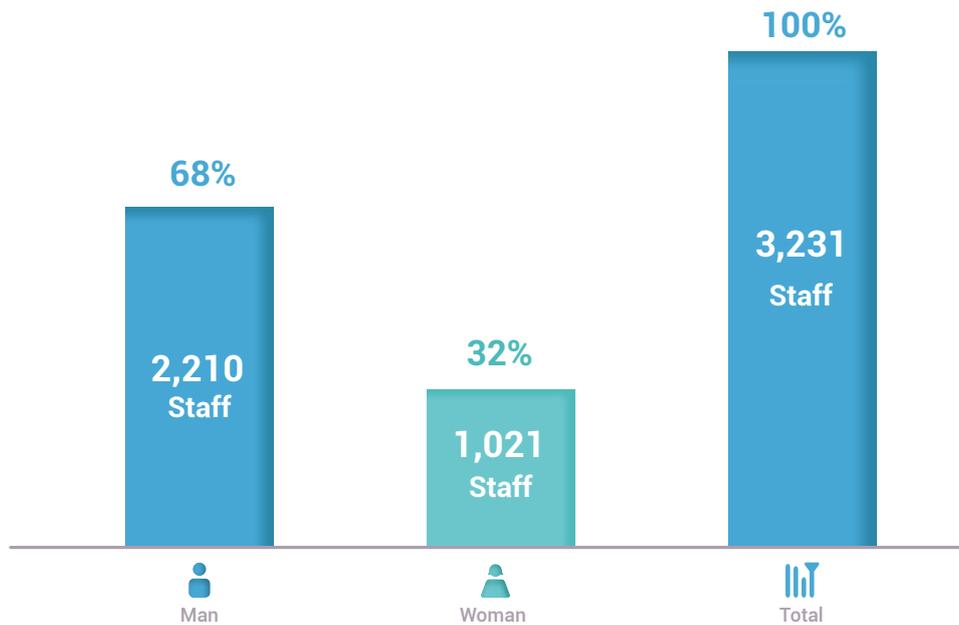
To ensure that the staff remained productive and motivated, HR department conducted annual performance appraisals and evaluations for a total of 184 staff. This was done in accordance with the HR policies performance management section, which is designed to help the employees understand their strengths and areas for improvement. The evaluations were based on specific performance metrics, and employees were provided with feedback and actionable recommendations to help them improve their performance.



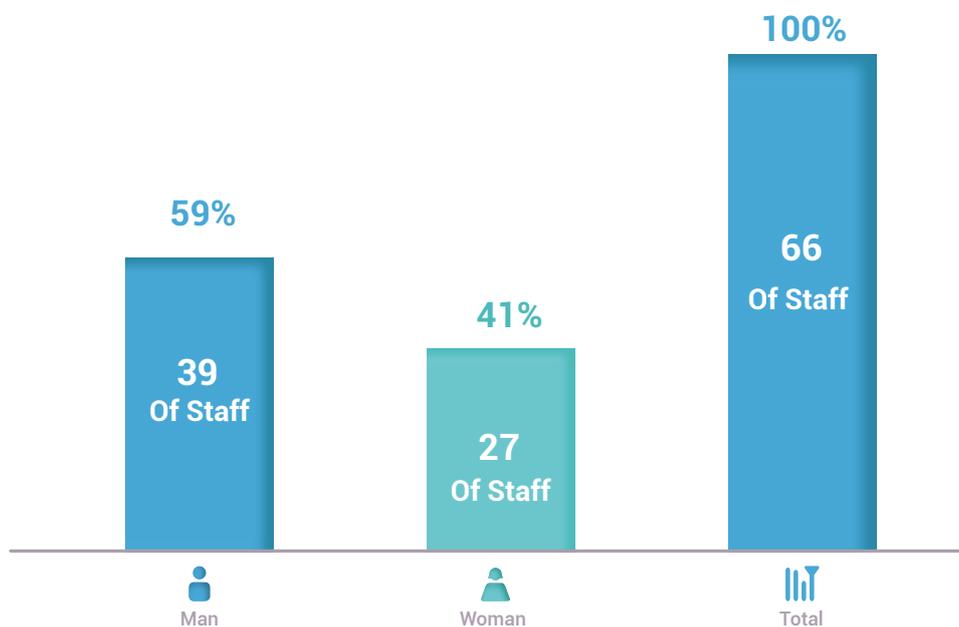
Staff Capacity Building:

Capacity building is a crucial aspect of any organization’s success, and CHA recognizes this by sending 66 staff (39 male and 27 female) members to different training programs in 2022 including security, gender, GBV, PSEA, Psychological First Aid, Data Protection, and Security Risk Management. By providing opportunities for staff to improve their skills and knowledge and cascading the learnings through knowledge transfer, CHA invested in its workforce’s long-term development and growth. This, in turn, benefitted the organization by enhancing efficiency, and productivity, and ultimately contributing to the achievement of its strategic objectives. The trainings attended by CHA staff in 2022 were conducted by various agencies such as UNHCR, UNOPS, UNESCO, and INSO.

Total Number of staff of the organization during 2022



Total Number of staff of the organization during 2022

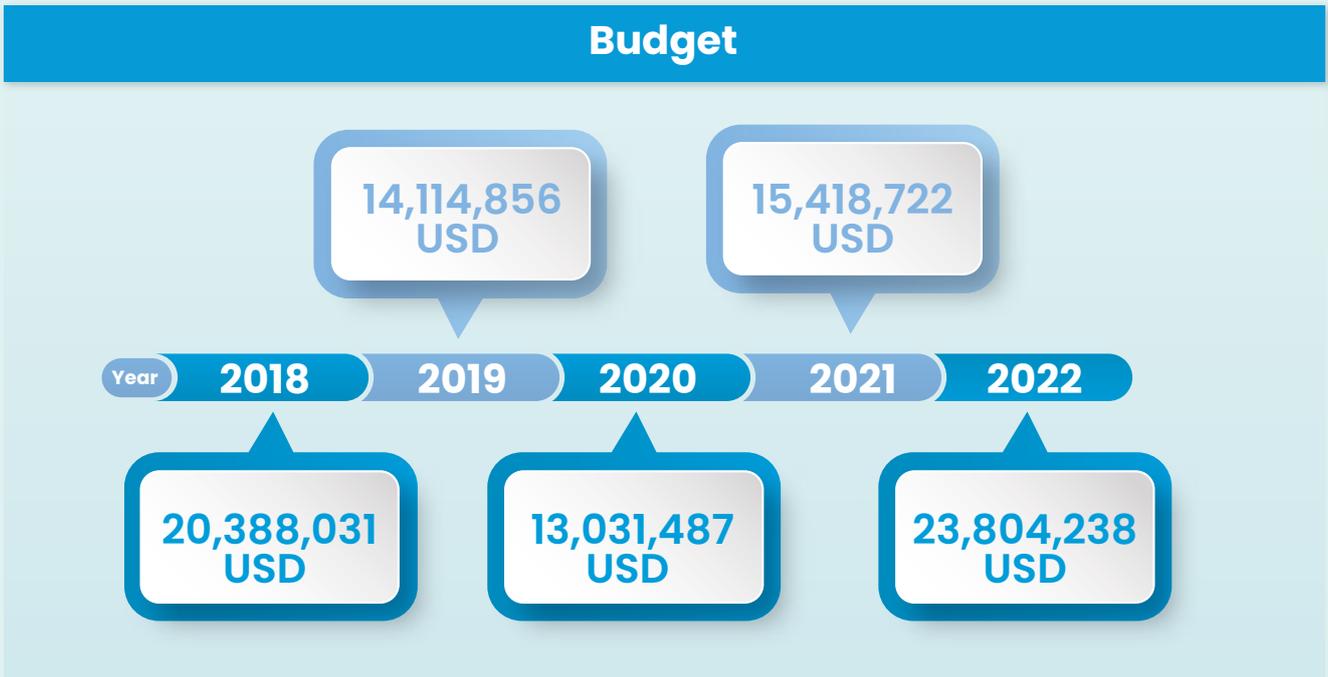


7.2. Financial Management During 2022:

One major achievement to highlight in the annual report is CHA's ability to secure its financial target for 2022, despite the challenging environment and situation in Afghanistan. Despite the numerous obstacles and difficulties faced, CHA was able to secure a total of 23,804,238 USD, demonstrating the organization's resilience, dedication, hard work, and commitment to its mission. This achievement is a testament to CHA's effective fundraising strategies, financial management, and the trust and support of its donors and partners. It

also reflects the critical role that CHA plays in addressing the urgent and complex needs of the Afghan people, particularly in times of crisis and uncertainty.

The budget managed by CHA in the last five years is as follow;

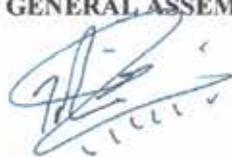


**COORDINATION OF HUMANITARIAN ASSISTANCE (CHA)
STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2022**

	Note	2022 USD	2021 USD
ASSETS			
Stock and stores	3	12,204	7,266
Receivable from donors	4	4,079,027	4,511,943
Advances, deposits and prepayments	5	193,979	183,887
Other receivables	6	34,881	15,162
Cash and bank balances	7	4,913,140	2,874,830
TOTAL ASSETS		<u>9,233,231</u>	<u>7,593,088</u>
LIABILITIES			
Staff fund and security payable	8	1,444,613	1,029,892
Un-spent grant	4	1,900,804	409,547
Accrued and other liabilities	9	2,677,186	2,986,562
TOTAL LIABILITIES		<u>6,022,603</u>	<u>4,426,001</u>
NET ASSETS		<u>3,210,628</u>	<u>3,167,087</u>
REPRESENTED BY			
Accumulated surplus		<u>3,210,628</u>	<u>3,167,087</u>
		<u>3,210,628</u>	<u>3,167,087</u>

The annexed notes from 1 to 19 form an integral part of these financial statements.

CHAIRMAN GENERAL ASSEMBLY



ADVISOR FINANCIAL CONTROL & AUDIT




**COORDINATION OF HUMANITARIAN ASSISTANCE (CHA)
STATEMENT OF INCOME AND EXPENDITURE
FOR THE YEAR ENDED DECEMBER 31, 2022**

	Note	2022 USD	2021 USD
INCOME			
Income from donors	4	22,928,483	14,768,720
Project income	10	875,755	279,343
TOTAL INCOME		<u>23,804,238</u>	<u>15,048,063</u>
EXPENDITURE			
Salaries, wages and benefits	11	10,517,458	7,603,374
Repair and maintenance	12	460,702	219,980
Vehicle running expenses	13	1,326,168	985,264
Expendable tools	14	443,626	493,560
Non expendable tools	15	901,539	1,852,649
Material and supplies	16	7,620,549	3,162,911
Other expenses	17	2,222,688	1,044,822
Exchange loss		267,968	56,162
TOTAL EXPENDITURE		<u>23,760,698</u>	<u>15,418,722</u>
SURPLUS / (DEFICIT) FOR THE YEAR		<u>43,540</u>	<u>(370,659)</u>

The annexed notes from 1 to 19 form an integral part of these financial statements.

CHAIRMAN GENERAL ASSEMBLY



ADVISOR FINANCIAL CONTROL & AUDIT




7.3. Policies, Procedures, and Manuals:

Having 18 policies, procedures, and manuals in place that cover all departments and sectors is a significant strength for CHA in planning, managing, and reporting its projects in Afghanistan. These policies serve as guidelines for the organization, ensuring that it adheres to the highest standards of accountability, transparency, and ethical practices in all its operations. By having these policies and procedures in place, CHA can streamline its project management processes, ensuring that all projects are planned, executed, and monitored according to a standard set of protocols. This consistency enables the organization to maintain high-quality standards across all its projects, regardless of the sector or department. Moreover, the regular revision of these policies and procedures ensures that CHA stays up-to-date with the latest best practices in project management, reporting, and governance. This continuous improvement approach enables the organization to adapt quickly to changing circumstances and to implement new initiatives effectively. For more information on policies, procedures, and manuals you can visit (<https://www.cha-net.org/policies.html>) Having robust policies and procedures in place also strengthens CHA's reporting capabilities. It ensures that the organization has accurate and reliable data to report on project progress, outcomes, and impact, which is critical for building trust with donors and stakeholders.

7.4. Enterprise Resource Planning:

Currently, the organization uses an online system called Enterprise Resource Planning (ERP). The system is utilized to plan and manage financial, inventory, human resource, supplies chain, project activity, vehicle, and budget controls. The system is upgraded with streamline administrative processes and automate workflows. This system allows for better performance, transparency, accountability, and communication with the people and donors more effectively. It provides timely information and reports on its ongoing activity.

7.5. Information & Technology:

One of the most significant accomplishments was the implementation of a cost-effective and customizable open-source firewall, which met the organization's security requirements while significantly reducing costs. The IT department's commitment to cost reduction and efficiency was further highlighted by the transfer of email service from Google G Suite to Microsoft Exchange. This move not only reduced costs but also improved performance, increased storage, and enhanced security. The email service offered faster delivery, advanced filtering, and larger mailbox sizes, increasing efficiency and productivity. The IT department also provided excellent help desk support, resolving technical issues quickly, which helped to minimize downtime. This was crucial in supporting the remote workforce and ensuring the smooth functioning of operations.

Another significant achievement was the installation of a 6-kilowatt solar system on the roof of the Kandahar field office building. The system generates energy from 8 AM to 5 PM daily, significantly reducing grid and power generator costs to zero and promoting environmental

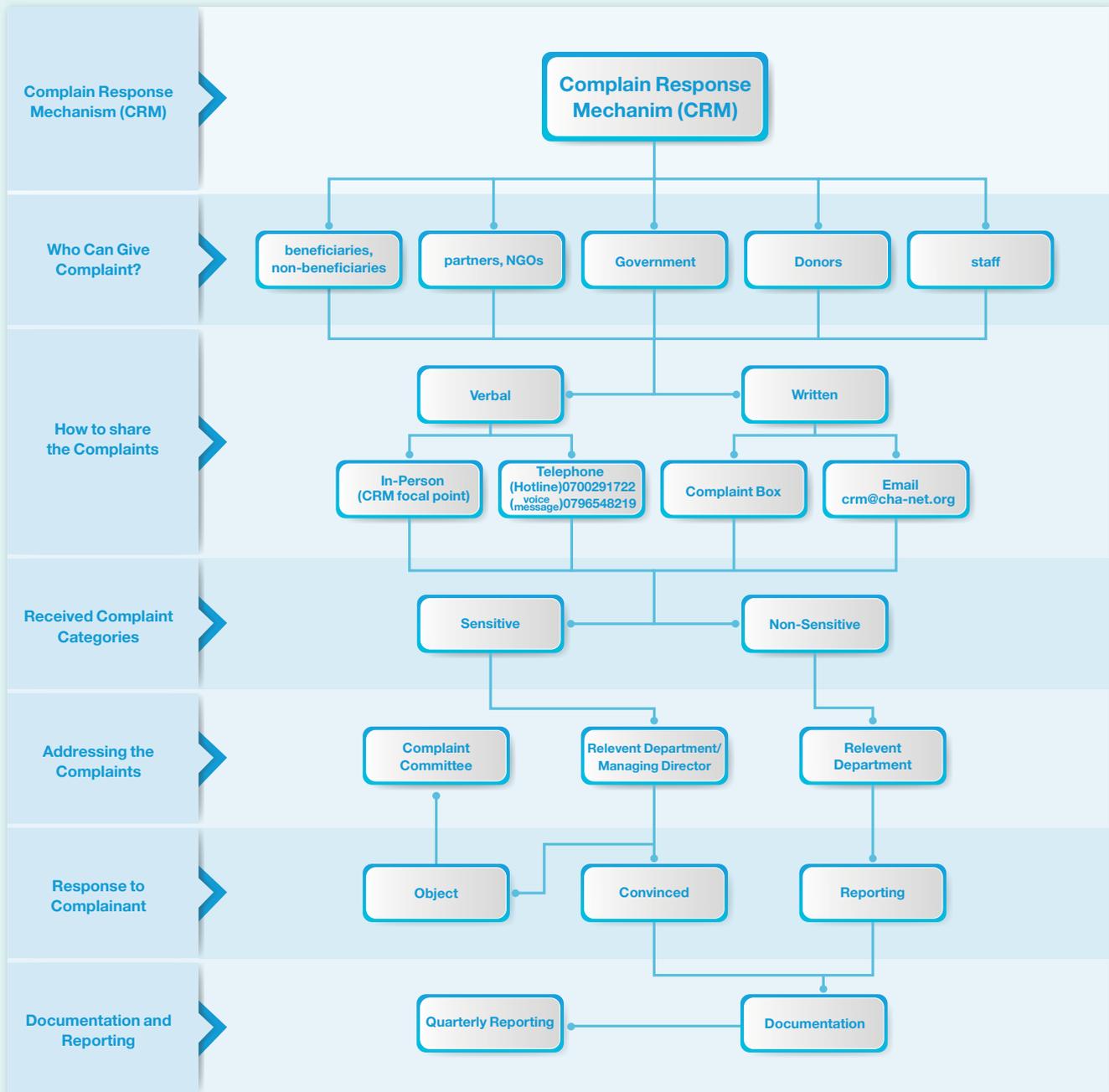
sustainability. The system is designed to last for several years and requires minimal maintenance, making it a worthwhile investment for the organization. The IT department also established an internet connection backup system to ensure uninterrupted internet connectivity. This involved selecting a reliable backup service provider and installing the best hardware and software. The system offers quick and easy recovery during an internet outage, ensuring minimal disruption to the organization's operations.

To ensure data security and availability, the IT department implemented a data backup system for the organization's data, including the LTO tape system and servers. The system automatically backs up data on a scheduled basis, allowing quick and easy data recovery during a disaster. The system requires minimal maintenance, and periodic checks ensure its functionality. Finally, the IT department created a monitoring system to monitor all network nodes and internet traffic, electrical systems, such as UPS inverters and solar systems, and monitor battery health. This ensures everything works fine and correctly, minimizing downtime and disruptions.

7.6. Communicating With Persons of Concern:

The Complaints Response Mechanism (CRM) of the organization was established with the aim of providing a fair and efficient system for individuals and communities to raise concerns and complaints regarding the organization's activities, programs, and services. The CRM was functional throughout the year 2022 and was able to receive and process a limited number of complaints, providing appropriate responses to the complainants. During the year 2022, the CRM of the organization received a total of 46 complaints covering limited issues that mostly belonged to challenges raised by external factors rather than factors in control of CHA. All complaints received by the CRM were processed according to the organization's established procedures. The complainants were provided with a clear and easy-to-follow complaints handling process, including how to submit a complaint, the expected time frame for resolution, and the channels of communication to be used. The complaints were initially assessed to determine their severity and the appropriate response. The CRM staff along with thematic area managers conducted investigations into the complaints and gathered all relevant information. The complainants were kept informed of the progress of their complaints and the results of the investigations. After the investigations, the CRM staff provided appropriate responses to the complainants.

Below are CHA's functional CRM mechanism that complainant can have their complaints submitted to:



8

CONCLUSION

In conclusion, this year has been a challenging yet rewarding year for CHA, as we have continued to work towards our mission of helping Afghanistan evolve into a peaceful and developed country where people's basic needs are met, poverty is eradicated, and social justice is promoted. Our focus on empowering individuals, communities, and grassroots civil society organizations by improving development indicators in the five sectors of health, education, community development, agriculture, and disaster management and repatriation affairs has enabled us to make significant progress in achieving our goals. Our dedicated staff members have been instrumental in implementing our programs and initiatives, and we have continued to prioritize capacity building to ensure that our team is equipped with the necessary skills and knowledge to carry out our mission. Despite facing significant challenges over the past year, including ongoing crisis and a global pandemic, we remained dedicated to our organizational mission and 6 strategic objectives outlined in SP 2021-2025.

In 2022, CHA implemented a range of multi-sectoral projects aimed at addressing various community-based challenges. These projects were designed to bring together sectors such as Community Development, Agriculture and Livestock, Health and Nutrition, Disaster Management and Repatriation Affairs, and Education to work towards common goals. CHA's multi-sectoral approach enabled it to leverage the unique strengths and expertise of different stakeholders, leading to greater collaboration, more impactful outcomes, and resilient target communities. Through its efforts in 2022, CHA demonstrated the value of a multi-sectoral approach in addressing complex challenges and making progress toward a more equitable and sustainable future.

In the community development sector, we have worked to empower individuals, families, and communities to take control of their own development. Our initiatives have included the establishment of community development committees, the provision of training and support to community members, and the implementation of income-generating/livelihood projects. We have seen significant improvements in community development indicators as a result of these efforts, and we are committed to continuing to work closely with communities to support their development.

In the health and nutrition sector, we have made significant progress in providing access to basic healthcare to the whole population in 3 provinces. Through our various programs and initiatives, we have provided medical assistance to many individuals, especially women and children. We have also provided nutritional support to underprivileged communities, enabling them to lead healthier lives.

Our education programs in 3 provinces have helped to improve literacy rates and provide access to education for those in need. Provision of vegetable oil, high-energy biscuits, and bread+ by the education sector of CHA is a commendable achievement in promoting the nutritional well-being of young students. This effort emphasizes the importance of good nutrition for children, which can have a positive impact on their growth, development, and academic performance. In addition to that, through BGL proj-

ect, we have worked to improve access to quality education for all Afghan children, particularly girls. Our programs have included improvement of the learning environment for students, the provision of teacher training and support, and the distribution of educational materials and supplies.

In the Agriculture and Livestock sector, we have worked to improve food security and livelihoods for Afghan farmers and pastoralists. Our programs have included the provision of agricultural inputs, the construction of irrigation systems, and the distribution of livestock and poultry. We have seen significant improvements in agricultural productivity and incomes as a result of these efforts, and we are committed to continuing to support agriculture and livestock in Afghanistan.

In the disaster management and repatriation affairs sector, we have worked to support individuals and families affected by conflict, natural disasters, and displacement. Our programs have included the provision of emergency relief supplies, the establishment of temporary shelters, and the implementation of disaster risk reduction initiatives. We are proud to report that we have helped to mitigate the impact of disasters and displacement on vulnerable groups across Afghanistan and are committed to continuing to support disaster management and repatriation affairs in the country.

In addition, we have made strides in improving our organizational development and financial management processes ensuring that donor funds are used effectively and efficiently to achieve our goals. We have also reviewed and updated our policies and procedures to ensure that we are operating in compliance with applicable laws and regulations.

We would like to express our gratitude to our dedicated staff, volunteers, and partners who have made these achievements possible. We are committed to maintaining our core values of respect, gender equity, efficiency and effectiveness, belief in principles of non-violence, leaving no one behind, integrity, innovation, and optimistic perspective as we continue our work towards a peaceful and prosperous Afghanistan. As we look towards the future, we remain committed to addressing the challenges facing our communities and continuing to work towards achieving our vision of a peaceful and developed Afghanistan. We are excited about the opportunities that lie ahead and look forward to the continued support of our donors, partners, and community members.







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